

**PROBLEMS AND SOLUTIONS IN FINANCING
PROJECTS BASED ON PUBLIC OPINION IN
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<https://doi.org/10.5281/zenodo.17390243>**ARTICLE INFO**Received: 16th October 2025Accepted: 17th October 2025Online: 18th October 2025**KEYWORDS***The purpose of the project financing system, formed on the basis of public opinion, is:***ABSTRACT***The practice of making decisions with the direct participation of citizens on the allocation of part of the budget funds and the selection of areas for spending these funds, as well as monitoring the implementation of the decisions made, is called initiative budgeting.*

The practice of making decisions with the direct participation of citizens on the allocation of part of the budget funds and the selection of areas for spending these funds, as well as monitoring the implementation of the decisions made, is called initiative budgeting.

The purpose of the project financing system, formed on the basis of public opinion, is:

- to provide citizens with information about the current budget and budget planning;
- to prevent inappropriate spending of funds;
- to make joint decisions by local authorities and citizens for important areas in the relevant territory;
- to inform citizens about the funds being spent in accordance with the directions of reforms being implemented in the territory.

The most important result of the implementation of initiative budget mechanisms is not only solving issues of social infrastructure development, but also the development of social and human capital in the places of residence of the population.

Through direct participation in the budget process, citizens become participants in social changes. This indirect and difficult-to-measure impact can be a driving force for regional development.

Proactive budgeting allows you to identify and connect with the most active residents who want to participate in changing the surrounding environment.

It is worth highlighting another economic effect of proactive budgeting. Citizens care about very different aspects of their living conditions in different places, so it is important to combine them in one program.

Another social effect of proactive budgeting is the development of a new language of communication between the population and government bodies. The goal is to achieve mutual understanding. Effective public control, "openness" and "understandability" of budget decisions allow us to realize the possibilities of organizing "transparency" without corruption.

The introduction of proactive budgeting in our country will contribute to the correct distribution of part of the state budget. This will increase citizens' confidence in the correct distribution of the budget and in public administration.

Table 1.

The main problems of proactive budgeting in Uzbekistan and ways to solve them

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PROBLEMS	SOLUTIONS
1. Low level of awareness of the population - Many citizens do not know about the openbudget.uz platform or do not understand how to participate. - This problem is especially acute in remote areas, rural areas, and among the elderly.	- Conduct awareness campaigns through television, radio, and the community. - Engage bloggers, teachers, and students as "open budget ambassadors." - Incorporate civic engagement into school and university curricula.
2. Unfairness and manipulation in voting - Sometimes there were cases when school or neighborhood residents "organized" mass voting for certain projects. - Or the votes were artificially inflated in favor of "desired" candidates.	- Introduce CAPTCHA, SMS verification, and IP address analysis for voting. - Establish an independent commission to review complaints. - Publicly publish detailed results for each vote (without names and surnames, only by region).
3. The same types of projects - Often the same projects are submitted: asphalt, lighting, school fencing. - At the same time, social and creative ideas (for example, clubs, coworking, eco-projects) rarely reach the top.	- Introduce thematic quotas or categories such as infrastructure, ecology, culture, youth initiatives. - Provide templates or training to make ideas more diverse and high-quality.
4. Weak control over the implementation of projects -After the vote, few people monitor how and to what extent the project is implemented. -Sometimes objects are officially	-Posting a mandatory photo/video report on openbudget.uz for each stage. - Involving local NGOs or journalists in public oversight. - Creating an opportunity for citizens to "assess the quality of the implemented

¹ Muallif tomonidan yaratilgan

commissioned, but do not function properly.	project”.
5. Unequal access to the internet and digital technologies -Some regions remain disadvantaged due to poor internet, lack of smartphones, and more.	- Establish offline voting points in schools, health centers, and post offices. - Deploy mobile teams to assist people in voting.
6. Official bureaucracy -Sometimes projects are approved, but there is insufficient support on the ground (technical, organizational).	- Introduce KPIs (performance indicators) for authorities and sector services to participate in proactive budgeting. - Involve civic panels (as discussed earlier) as an additional filter/advisory body in the review of projects.

Current problems in financing projects based on public opinion in Uzbekistan:

After the project is implemented, the public's opinion on its results is not studied.

1. Low awareness of the population about the projects. Accordingly, many citizens do not have complete information about the initiative budget and related projects. They lack the necessary skills or technical capabilities to participate (for example, using the Internet, voting platforms).

2. Uneven territorial distribution of projects. Although projects have been implemented more in some districts and neighborhoods, in some regions they are almost non-existent. This leads to an unfair distribution of budget funds.

3. Inaccuracies in the voting process. Cases of artificial addition of votes or misdirection in the voting process have been noted. There are cases of promotion of certain projects based on personal interests.

4. Delays in project implementation. Projects that are recognized as winners are not implemented on time or are implemented with poor quality. The monitoring and evaluation system is weak.

5. Weak participation of local authorities and sector leaders. Local government bodies do not pay enough attention to public opinion.

In order to eliminate the above problems, we need to use these solutions:

1. Strengthen information and propaganda work. Explanatory work should be carried out about projects in each region (through social networks, mass media). Direct involvement of the population should be ensured through special mobile applications and "open days".

2. Ensure territorial equality. Establish a minimum project quota for each region. Develop mechanisms that prioritize underdeveloped districts.

3. Improve the voting system. Introduce AI-based filtering systems to detect artificial votes. Ensure transparency of the voting process: display results in real time.

4. Strengthening the implementation and monitoring system. Clearly define the person responsible for each project and the deadline and announce them to the public. Establish independent monitoring groups (with the participation of civil society institutions).
5. Support for initiators. Introduce a system of encouraging citizens who put forward new ideas and initiatives. Provide methodological assistance in developing a project idea (trainings, consultations).

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